

Arthur D Little

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CHAIRMAN'S OFFICE

Sir Adrian Cadbury,
c/o Cadbury Schweppes plc,
1-4 Connaught Place,
London W2 2EX.

Dear Sir Adrian,

In your role as Chairman of the Committee on Corporate Governance, I thought you and your Committee might be interested in a recent book by one of my colleagues, Bob Mueller, on Advisory Boards. I suspect this is a subject which will come up in your deliberations.

Yours sincerely,

Michael Younger