

**Visit of Sir Adrian Cadbury
to Northern Region on Wednesday, 29 September 1993**

ITINERARY

- 9.35 am Depart Birmingham Airport
- 10.35 am Arrive Newcastle Airport to be met by Mr Peter D Carr CBE,
Chairman Northern Regional Health Authority
- 11.00 am Arrive Northern Regional Health Authority HQ (coffee in
Chairman's office)
- 11.15 am Informal discussion with Regional Health Authority members
- 11.45 am Interview with Alan Pike, Social Affairs Correspondent,
Financial Times
- Buffet lunch with Chairman, RGM, NRHA executive directors
and non-executive members
- 1.30 pm Depart RHA Headquarters
- 1.55 pm Arrive Vermont Hotel, Newcastle for meeting with Chairmen
and Chief Executives DHAs, FHSAs, Purchasing Authorities,
NHS Trusts including Directors of Public Health).
- 2.00 pm Welcome and introduction - Mr Peter Carr, Chairman
Northern Regional Health Authority
- 2.10 pm Address - Sir Adrian Cadbury
- 2.45 pm Question and answer session
- 3.05 pm Address - Mr Joe Caslake, Head of Corporate Affairs, NHS ME
- 3.20 pm Question and answer session
- 3.50 pm Panel discussion
- 4.30 pm Departure
- 5.00 pm Arrive Newcastle Airport
- 5.35 pm Depart Newcastle for Birmingham

Develop needs. — wider — audit offices. Contracts/detail
a) NEDs. Calibre/remuneration; b) Officer → director.

NED info,

- Co. Sec
- 4,500 Cmn/NEDs. 700-750 orgns.
1/2 time Cmn. 2 days per month NEDs.
- 1) Purpose of board.
 - 2) Code of Ethics.
 - 3) Declaration of interests. 4.12
- How to strengthen
- a) Independence of needs? (Appt. by RHA. but how much say by Cmn?)
 - b) Info?
 - c) Because where Cmn not doing what they should?
 - d) Able but how measure performance? How should Cmn + bds. relate?
a/cg, provisions/

Commercial audit — depend on customer priority, regulatory compliance, areas of risk.
Co's sec. — Co's Act, articles & memo.

Keeps

Insider / outsider. | external audit / internal audit.
audit office integrity, existence.

Cmn. / Cexec. | Communication sensitive: Control resces.

Fixed terms. | Purchaser bds. / Provider bds.

Conference Notes

CAD-01389

- 1) Worldwide int. effectiveness / ability
US/UK. Compliance. profn. large internet cos.
- 2) Reasons for setting up cttee.
- 3) Unexpected public interest. Good response, mandate.
- 4) Centre rept. Code. from June Compliance.
- 5) Incom in / no teeth. Small listed cos, Maxwell, Auditors,
cl EXEC / clm, divisive.
- 6) Compliance - Mkt. reguln. ^{cost} shldrs } shldr. activism
- 7) ^{Institl.} shldrs. - to whom acble. Active involvement \$ 137m.
- 8) Rept. took structure as is.



VERMONT
HOTEL